Data Section

Key Financial Information

(Unit: billion yen)

		FY2017/3*1	FY2018/3*1	FY2019/3	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3	FY2025/3
Profit and loss	Operating revenue	930.3	1,045.0	1,118.0	1,173.4	1,312.0	1,588.3	1,434.6	1,316.9	1,479.2
	Delivery Business	738.1	824.1	903.6	955.4	1,014.9	1,043.1	1,047.3	1,028.5	1,021.1
	Logistics Business	110.4	140.4	131.5	135.8	207.8	477.0	314.8	219.7	381.3
	Real Estate Business	17.5	10.6	16.5	16.2	22.8	11.2	19.5	12.6	23.9
	Other Businesses	64.1	69.7	66.3	66.0	66.4	56.8	52.8	56.0	52.7
	Operating costs	843.7	937.0	1,001.7	1,053.1	1,163.1	1,376.2	1,237.5	1,162.9	1,318.8
	Operating income	49.4	62.7	70.3	75.4	101.7	155.7	135.2	89.2	87.8
	Delivery Business	39.6	51.3	55.4	59.8	71.4	93.2	99.7	81.5	69.2
	Logistics Business	0.7	1.6	2.6	2.0	12.7	48.4	19.2	(4.8)	6.8
	Real Estate Business	5.1	5.5	7.1	7.8	11.3	6.6	9.9	7.1	10.5
	Other Businesses*2	5.7	5.7	5.6	4.3	4.2	4.6	4.2	3.4	1.8
	Ordinary income	51.2	64.8	74.7	80.5	103.6	160.2	137.9	90.8	88.8
	Income before income taxes	49.3	63.0	74.1	79.4	111.7	160.6	187.4	88.5	88.4
	Net income attributable to owners of the parent	28.4	36.0	43.4	47.2	74.3	106.7	126.5	58.2	58.1
Financial Position	Current assets	270.6	302.7	298.1	270.8	303.6	389.6	406.5	397.3	370.5
	Non-current assets	380.2	407.9	464.6	501.8	486.6	532.1	498.4	499.6	670.0
	Total assets	650.8	710.6	762.8	772.7	790.2	921.7	904.9	897.0	1,040.6
	Liabilities	341.0	352.4	373.3	349.6	385.4	409.8	337.5	306.7	456.0
	Total equity	309.7	358.2	389.4	423.0	404.8	511.9	567.4	590.2	584.5
Cash flow	Cash flows from operating activities	43.9	101.0	86.7	53.5	121.2	81.8	165.3	77.6	118.6
	Cash flows from investing activities	(111.8)	(34.6)	(66.2)	(61.5)	0.5	(45.2)	28.0	(41.3)	(164.7)
	Cash flows from financing activities	51.0	(28.4)	(27.5)	(24.3)	(121.9)	(25.3)	(105.4)	(70.3)	13.9
	Cash and cash equivalents at the end of the year	70.9	108.5	101.7	68.7	69.1	87.3	178.2	147.2	116.8
Per Share Information*3	Earnings per share (yen)	45.83	57.74	68.43	74.45	117.03	168.02	199.56	92.98	92.92
	Total equity per share (yen)	459.76	518.79	560.00	604.48	627.09	781.33	878.84	923.33	927.54
	Dividend per share (yen)	6.00	16.50	20.50	22.00	35.00	50.00	51.00	51.00	52.00
Financial indicators/stock indicators	EBITDA	74.6	82.1	91.3	98.8	128.1	188.7	168.0	125.9	131.4
	ROE (%)	11.0	11.7	12.7	12.8	19.0	23.9	24.1	10.3	10.0
	Equity ratio (%)	43.9	46.4	46.6	49.7	50.4	53.8	61.2	64.4	55.8
	ROA (%)	8.3	9.5	10.1	10.5	13.3	18.7	15.1	10.1	9.2
	Dividend payout ratio (%)	13.1	28.6	30.0	29.5	29.9	29.8	25.6	54.9	56.0
	Ratio of dividends to total equity (%)	1.5	3.4	3.8	3.8	5.7	7.1	6.1	5.7	5.6
Key Indicators	Number of packages (millions)	1,276	1,326	1,307	1,315	1,403	1,423	1,410	1,373	1,317
	Hikyaku Express	1,218	1,262	1,246	1,257	1,347	1,369	1,359	1,325	1,271
	Other	58	63	60	57	55	54	50	47	46
	Average unit price (yen)	511	549	613	641	644	646	643	648	662
	TMS sales*4	-	-	75.2	86.2	90.7	102.4	119.7	113.0	124.9
	Operating revenue of Expolanka	46.8	67.4	63.1	63.3	123.0	377.7	207.3	113.8	216.2

*1 Due to a partial amendment of the Articles of Incorporation approved at the 11th Ordinary General Meeting of Shareholders held on June 9, 2017, we have changed the fiscal year-end date from March 20 to March 31 and the fiscal year-end date of all consolidated subsidiaries have been changed to the new consolidated fiscal year-end date. The period covered for FY2017/3 is from March 21, 2016, until March 20, 2017, and the period covered for FY2018/3 is from March 21, 2017, until March 31, 2018. *2 In order to reflect management performance more appropriately by reportable segment, the method of allocation of the performance of consolidated subsidiaries that belong to the "Other Businesses" segment to each reportable segment has been changed from FY2021/3. Furthermore, the results for the fiscal year ended March 31, 2020, are restated using the figures after the change for comparison. *3 The Company split the shares of its common stock on a 3-for-1 basis effective September 21, 2017, and on a 2-for-1 basis effective November 1, 2020. Basic net income per share, total equity per share, and dividend per share are stated under the assumption that both splits took place at the start of the 2017/3. *4 TMS sales figures may differ in some parts from those disclosed in the past due to a review of the scope of data from the second quarter of the fiscal year ending March 31, 2023.

Data Section

Company Information (as of June 30, 2025)

Overview

Company name:	SG Holdings Co., Ltd.
Established:	March 2006
Head office location:	68 Kamitobatsunoda-cho, Minami-ku, Kyoto-shi, Kyoto Japan
Group headcounts:	103,233 total employees, of which, 44,685 partner employees (average during the fiscal year)

Major Group Companies

Main business ●Delivery Business ●Logistics Business ●Global Logistics Business ●Real Estate Business ●Other Businesses (Total Support) ●Corporate (common)

Company	Main business
Sagawa Express Co., Ltd.	Delivery Business
Sagawa Humony Co., Ltd.	Delivery Business
SG Moving Co., Ltd.	Delivery Business
Sagawa Global Logistics Co., Ltd.	Logistics Business
World Supply Co., Ltd.	Logistics Business
Meito Transportation Co., Ltd.	Logistics Business
Hutech norin Co., Ltd.	Logistics Business
SGH Global Japan Co., Ltd.	Global Logistics Business
EXPOLANKA HOLDINGS Limited	Global Logistics Business
Morrison Express Worldwide Corporation	Global Logistics Business
SG Realty Co., Ltd.	Real Estate Business
Sagawa Advance Co., Ltd.	Other Businesses (Total Support)
SG Motors Co., Ltd.	Other Businesses (Total Support)
SG Systems Co., Ltd.	Other Businesses (Total Support); Corporate (common)
SG Fielder Co., Ltd.	Other Businesses (Total Support)
SG HOLDINGS GLOBAL PTE. LTD.	Corporate (common)

(Consolidated subsidiaries: 206; equity method affiliates: 8)

* The forwarding business, overseas 3PL business, and other businesses previously included in "Logistics Business" have been reorganized under "Global Logistics Business," effective April 1, 2025.

Disclosure information

Integrated Report

Financial information
IR website

Financial Results/Securities Reports, etc.

SG Holdings Group
Website

Non-financial information
Sustainability website

TCFD Report/ESG Book, etc.

Stock Information (as of March 31, 2025)

Shareholder notes

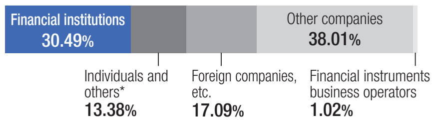
Stock exchange:	Tokyo Stock Exchange, Prime Market
Securities code:	9143
Fiscal year:	From April 1 to March 31 of the following year

Share information

Number of shares authorized:	1,800,000,000 shares
Number of shares issued and outstanding:	640,394,400 shares (including 14,924,790 treasury shares)
Number of shareholders:	33,602

Distribution of shares

Distribution of shares by shareholder type



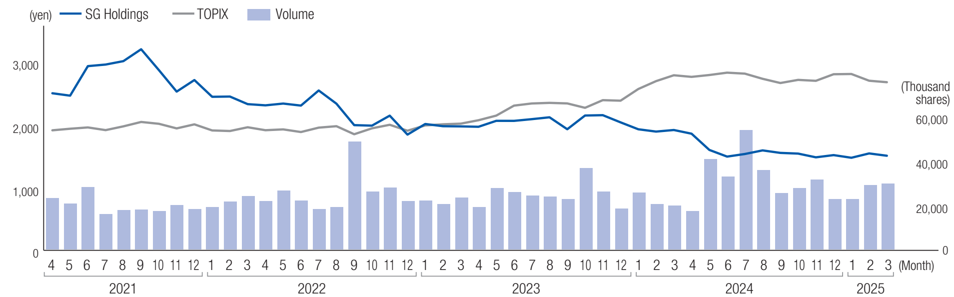
* 14,924 thousand treasury shares are included in "Individuals and others."

Major shareholders

Name of shareholder	Shares held (thousand shares)	Shareholding ratio* (%)
Shinsei Holdings Co., Ltd.	107,771	17.23
The Master Trust Bank of Japan, Ltd. (Trust Account)	52,422	8.38
SGH Culture and Sports Promotion Foundation	48,400	7.73
Sumitomo Life Insurance Company	25,200	4.02
Mitsui Sumitomo Insurance Company, Limited	25,200	4.02
Sagawa Printing Co., Ltd.	22,816	3.64
Custody Bank of Japan, Ltd. (Trust Account)	22,005	3.51
MUFG Bank, Ltd.	20,750	3.31
Sumitomo Mitsui Banking Corporation	20,750	3.31
Tanaka Sangyo Co., Ltd.	20,220	3.23

* The percentage of shares owned in relation to the number of shares issued and outstanding (excluding treasury shares) is rounded down to two decimal places.

Share price



* Adjusted for share splits

(%)

	FY2024/3	FY2025/3
TSR (Total Shareholder Return)	162.5	134.9
Benchmark (TOPIX; dividends included)	216.8	213.4

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SG HOLDINGS CO., LTD.

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