

Financial Report for Fiscal 2010 (Japanese GAAP) (Consolidated)

May 25, 2011

Company Name SG Holdings Co., Ltd. URL <http://www.sg-hldgs.co.jp/>
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 Date of the general meeting of shareholders: June 10, 2011 Date for commencement of dividend payment: June 13, 2011

(Note: Amounts less than 1 million yen are rounded down to nearest million yen)

1. Consolidated Performance (March 21, 2010 - March 20, 2011)

(1) Consolidated Operation Results (Note: Percentage figures in table below represent changes from previous fiscal year.)

	Revenue		Operating Income		Ordinary Income		Net Income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal 2010	894,346	0.7	30,335	0.2	26,887	0.6	14,227	38.4
Fiscal 2009	888,133	0.1	30,278	37.7	26,728	46.5	10,279	145.4

	Net income per share	Net Income per share diluted	Return on equity (ROE)	Ratio of ordinary income to total assets	Operating margin
	Yen	Yen	%	%	%
Fiscal 2010	130.10	—	10.7	4.8	3.4
Fiscal 2009	94.14	—	8.4	4.9	3.4

(Reference) Income on investment in equity-method: FY 2010: ¥18 million; FY 2009: ¥27 million

(2) Consolidated Financial Position

	Total Assets	Total Net Assets	Equity Ratio	Net Assets per Share
	Million yen	Million yen	%	Yen
Fiscal 2010	554,261	139,626	25.0	1,292.49
Fiscal 2009	560,470	127,084	22.6	1,177.74

(Reference) Shareholders' equity: FY 2010: ¥138,842 million; FY 2009: ¥126,484 million

(3) Consolidated Cash Flows

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Outstanding Balance of Cash & Cash Equivalents at End of Fiscal Period
	Million yen	Million yen	Million yen	Million yen
Fiscal 2010	45,102	-29,998	-17,189	80,214
Fiscal 2009	50,758	-37,040	891	82,512

2. Dividend status

	Annual dividend per share					Total amount of dividend (Year)	Payout ratio (consolidated)	Ratio of Payout to Net Assets (Consolidated)
	1Q-end	2Q-end	3Q-end	4Q-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal 2009	—	—	—	10.00	10.00	1,067	10.6	0.9
Fiscal 2010	—	—	—	15.00	15.00	1,600	11.5	1.2

(Note) "Dividend Status" above represents the dividend paid for the Company's common shares. For details of the status of dividends for other class shares entitling shareholders to different types of rights, please see "Dividend Status of Class Shares" as referred to hereinafter.

3. Projection of Consolidated Performance for FY2011 (March 21, 2011 – March 20, 2012)

(Note: Percentage figures in table below represent changes from previous fiscal year.)

	Revenue		Operating Income		Ordinary Income		Net Income		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal 2011 (Annual)	915,000	2.3	42,000	38.4	38,000	41.3	20,000	40.6	184.19

4. Miscellaneous

(1) Significant Transfer of Subsidiary during Fiscal Period (Transfer of Special Subsidiary causing any change in scope of consolidated accounting) None

(2) Changes Implemented to Conventional Accounting Principles, Procedures, Method of Presentation, etc.

① Changes implemented in accordance with revision of conventional accounting standard and legal requirements: Yes

② Changes other than those described in Item ① None

(Note) Please refer to “Changes in Significant Items Relating to the Preparation of Consolidated Financial Statements” on page 20 for details.

(3) Outstanding shares (common shares)

① Number of shares outstanding as of the end of term (including treasury stock):

FY 2010: 106,732,400; FY 2009: 106,732,400

② Number of treasury stocks as of the end of term:

FY 2010: None; FY 2009: None

③ Average number of shares outstanding during the period

FY 2010: 106,732,400; FY 2009: 106,732,400

(Reference) Summary of Non-Consolidated Operating Results

1. Non-consolidated operating results for the Fiscal 2010 (March 21, 2010 to March 20, 2011)

(1) Non-Consolidated Operating Results

(Note: Percentage figures in table below represent changes from previous fiscal year.)

	Revenue		Operating Income		Ordinary Income		Net Income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal 2010	10,695	31.3	4,732	77.8	4,809	75.2	4,924	67.1
Fiscal 2009	8,145	-30.2	2,661	-60.0	2,745	-59.2	2,948	-53.8

	Net income per share	Net Income per share diluted
	Yen	Yen
Fiscal 2010	42.95	—
Fiscal 2009	25.46	—

(2) Non-Consolidated Financial Position

	Total Assets	Total Net Assets	Equity Ratio	Net Assets per Share
	Million yen	Million yen	%	Yen
Fiscal 2010	380,971	158,341	41.6	1,475.19
Fiscal 2009	355,803	154,824	43.5	1,443.27

(Reference) Shareholders' equity: FY 2010: ¥158,341 million; FY 2009: ¥154,824 million

* Description Concerning the Appropriate Use of Business Forecast and Other Remarks

The descriptions concerning the business forecasts included in this document are based on certain information obtained by the Company and the assumptions that the Company has deemed reasonable as of the date of publication. Actual results may differ substantially from these forecasts due to a variety of important factors.

Dividend Status of Class Shares

Details of dividends per share paid for the Company's other class shares entitling shareholders to different types of rights are as shown below:

	Dividend per share				
Preferred Shares	1Q-end	2Q-end	3Q-end	4Q-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal 2009	—	—	—	10.50	10.50
Fiscal 2010	—	—	—	15.50	15.50

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1. Business Performance

(1) Analysis on Business Performance

① Overview of Business Performance in Fiscal 2010

During the consolidated fiscal year ended March 20, 2011 the Japanese economy witnessed a glimpse of improvement in corporate revenues in some industries, especially exporting industries, on the back of the government's economic stimulus package and strong economic growth in the Asian emerging countries, despite the continued deflationary trend and deteriorating employment in Japan. However, due to restrictions of the electric power supply and slow restoration of supply chains after the Great East Japan Earthquake that occurred on March 11, 2011, the future business situation remains unpredictable. In the logistics industry, although total cargo volumes increased in Japan and a sign of recovery was seen in both imports and exports in terms of foreign trade value, reflecting a moderate upward trend of economic recovery, the business environment in general still continues to be under pressure, with intensified competition among delivery service providers.

The Group commenced its "Second Stage Plan" in FY 2010, which is a new medium-term management plan. Based on the theme of this management plan, "Expansion of business areas and reinforcement of revenue base," the Group strives toward further reinforcement of the revenue base of the Hikyaku Express business, which is the Group's core business, and establishing the second, third, and fourth pillars in other businesses. Following the earthquake, we have focused on immediate responses in terms of maintaining the social infrastructure of logistics and securing lifelines, while exerting to the fullest our "spirit of hikyaku (Edo Period foot couriers)," the very origin of the foundation of the Group. Under these circumstances, the delivery business saw increased transaction volume of "Hikyaku Express" and "e-Collect Service" (cash on delivery service) over the previous consolidated fiscal year due to an expansion of the "B2C" market, resulting in revenues of 894,346 million yen, a 0.7% growth on a year-on-year basis.

As to profits, operating income and ordinary income were 30,335 million yen (up 0.2% year-on-year) and 26,887 million yen (up 0.6% year-on-year), respectively, which was attributable to our positive efforts in the improvement of delivery systems and operating efficiency. An extraordinary loss of 1,291 million yen was recorded as a disaster loss, consisting of retirement of fixed assets and cost of restoration works, etc., resulting in a year-on-year increase in net income of 38.4% that amounted to 14,227 million yen.

Below is an overview of individual business segments and their respective performances.

• Delivery Businesses

The number of packages handled by our major services is as follows:

(in millions of packages)

Category	The Fourth Term (March 21, 2009 to March 20, 2010)	The Fifth Term (March 21, 2010 to March 20, 2011)	Change from previous fiscal year	Year-on-year comparison (%)
Hikyaku Express	1,124	1,194	69	6.1
Hikyaku Air Express	11	11	0	1.5
Hikyaku Cool Express	37	36	-1	-2.3
Mail Express	742	653	-90	-12.1
Hikyaku Mail Express	163	149	-14	-8.5
Hikyaku You-Mail Express	579	504	-76	-13.1
e-Collect Service	127	137	10	8.2

In the delivery business, transaction volume showed a robust increase with Hikyaku Express and e-Collect Service. Meanwhile, the transaction volume of Hikyaku Cool Express and Mail Express declined on a year-on-year basis. With the aim of building a strong transportation and delivery service infrastructure responding to the expanding “B2C” market, we focused on the establishment of a business base including the development of small-sized and community-based stores, the introduction of 7-digit store codes corresponding to such stores, a new invoice design, and the use of cargo in the collection/delivery service and transportation between stores.

As a result, revenue from this business segment amounted to 780,928 million yen (up 0.7% year-on-year).

- Logistics Business

In the logistics business, the Group focused on business development to expand its operations by making proposals for total logistics solutions including seamless domestic/overseas logistics services. The transaction volume of apparels and cosmetics products steadily increased as a result of efforts to strengthen relationships with our customers. Furthermore, we promoted our business to increase synergy with Sagawa Logistics Partners Co., Ltd., which became a subsidiary in February 2010, SAGAWA SILOX SHANGHAI CO., LTD. and SAGAWA SILOX QINGDAO CO., LTD. On March 21, 2010, the domestic air cargo business of Sagawa Global Logistics Co., Ltd. was transferred to Sagawa Express Co., Ltd.

Consequently, revenue from this business segment fell 3.7% year-on-year, to 50,018 million yen.

- Other Businesses

In the automobile business, sales of new cars and car maintenance of mainly special purpose vehicles witnessed robust performance. Furthermore, we formed a business alliance in the area of vehicle maintenance with the Vehicle Maintenance Division of TONAMI Transportation Co., Ltd. and RYOBI HOLDINGS Co., Ltd.

In the real estate business, we started development of distribution facilities in Kashiwa City, Chiba Prefecture and Koyasu, Yokohama City, Kanagawa Prefecture, with the aim of expanding revenue opportunities from outside of the Group.

Also, in other businesses, as a result of focusing on the establishment of business bases, revenue amounted to 63,399 million yen (up 4.2% year on year).

Summary of the performance by business segment in the past two fiscal years

Category	The Fourth Term (March 21, 2009 to March 20, 2010)		The Fifth Term (March 21, 2010 to March 20, 2011)	
	Revenue (Million yen)	Percentage to total	Revenue (Million yen)	Percentage to total
Delivery Businesses	775,293	87.3	780,928	87.3
Logistics Business	51,968	5.9	50,018	5.6
Other Businesses	60,871	6.8	63,399	7.1

(Note) 1. Revenue by business segment as shown in the table above was calculated by identifying the major business segments of each Group company and totaling the revenues of each Company into the relevant business segments.

2. On March 21, 2010, the domestic air cargo business of Sagawa Global Logistics Co., Ltd. was transferred to Sagawa Express Co., Ltd. to enhance the delivery business.

② Projections for the next fiscal year

We anticipate that the Japanese economic environment in the years ahead will remain unpredictable with uncertainties arising from the impact of the Great East Japan Earthquake and other factors. Under these difficult circumstances, we started our “Second Stage Plan,” a new medium-term management plan based on the concept of “further expansion of business scope and reinforcement of revenue base.” To achieve the goal set in our new medium-term management plan, our projection for consolidated business performance for the fiscal year ending March 20, 2012 is as follows:

(Projection for consolidated business performance)

Revenue	: 915.0 billion yen
Operating income	: 42.0 billion yen
Ordinary income	: 38.0 billion yen
Net income	: 20.0 billion yen

(2) Analysis on Financial Position

① Status of Assets, Liabilities and Net Assets

Total assets as of the end of this consolidated fiscal year decreased by 6,209 million yen from a year earlier, to 554,261 million yen. Of this, current assets dropped by 8,175 million yen due principally to a decline of 6,951 million yen in notes and operating accounts receivable, to 227,935 million yen. Fixed assets expanded by 1,966 million yen to 326,325 million yen, which was attributable to an increase of 15,229 million yen in land due to capital expenditure for the planned distribution facilities, and a decrease of 9,954 million yen in deferred tax assets, and other factors.

Total liabilities as of the end of this consolidated fiscal year amounted to 414,634 million yen, a decrease of 18,751 million yen from a year earlier. Current liabilities fell 11,961 million yen to 138,237 million yen, owing mainly to a drop of 4,913 million yen in trade notes payable and accounts due, and a decrease of 5,509 million yen in the current portion of long-term loans payable. Long-term liabilities shrank by 6,789 million yen to 276,397 million yen, due mainly to a fall of 8,421 million yen in long-term debts and an increase of 2,419 million yen in provision for retirement benefits, etc.

Net assets increased by 12,542 million yen from the end of the previous consolidated fiscal year to 139,626 million yen, resulting in a rise in capital ratio to 25.0% as of the end of this consolidated fiscal year, up from 22.6% a year earlier.

② Cash flows

Net cash generated from operating activities was 45,102 million yen, which was attributable to 24,367 million yen in income before income taxes, 18,539 million yen in depreciation and amortization, and a decrease of 6,685 million yen in notes and accounts receivable-trade, and a fall of 3,380 million yen in notes and accounts payable-trade.

Net cash used in investment activities amounted to 29,998 million yen, due mainly to an investment of 24,349 million yen in the acquisition of tangible fixed assets and 8,544 million yen in the acquisition of intangible fixed assets.

Net cash outflow from financing activities reached 17,189 million yen, consisting mainly of repayment of debts.

Consequently, the balance of cash and cash equivalents as of the end of this consolidated fiscal year was 80,214 million yen, a decrease of 2,297 million yen from a year earlier.

2. Status of Group Companies

SG Holdings Group (the Company and related companies) consists of the Company (SG Holdings Co., Ltd.), 34 subsidiaries, all engaged in Delivery Businesses, Logistics Businesses and other associated businesses. Operations performed by SG Holdings Group, together with the individual positions taken by the Company and related companies for performance of these operations, are as follows:

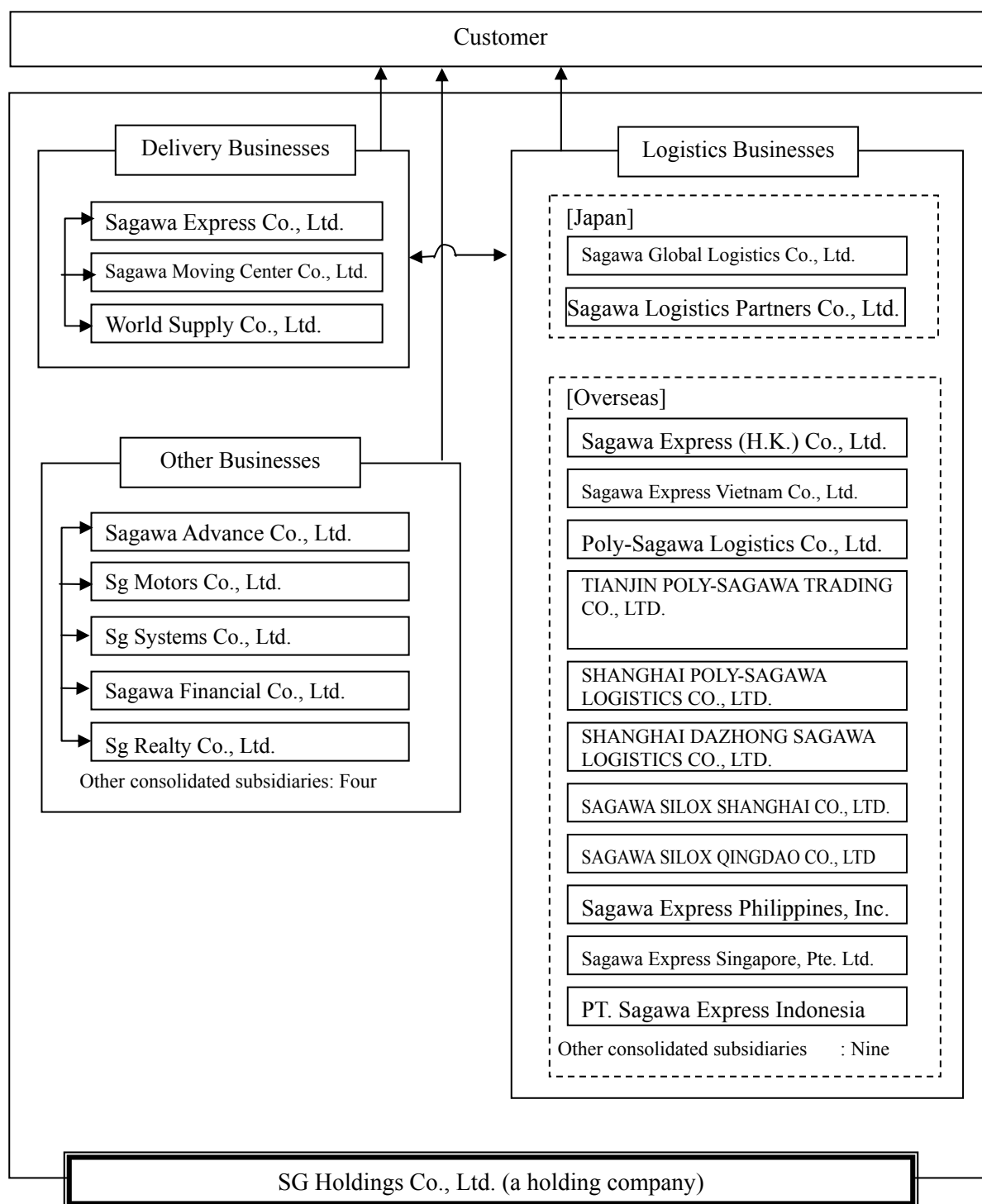
Business Segment	Major Products and Services	Major Companies
Delivery Businesses	Hikyaku Express • Hikyaku Cool Express • Hikyaku Mail Express • Hikyaku Air Express, etc. Moving transportation, Route delivery service, Charter transportation Installation transportation, Art transportation Collective delivery service, Food delivery service	Sagawa Express Co., Ltd. Sagawa Moving Center Co., Ltd. World Supply Co., Ltd. (Total: 3 companies)
Logistics Businesses	Lump-sum acceptance of orders for logistics services Development of logistics systems Control and management of inventory and orders placed and received Management of distribution centers Warehousing Transportation using public transport sgx International air and marine transportation services	Sagawa Global Logistics Co., Ltd. Sagawa Logistics Partners Co., Ltd. Sagawa Express (H.K.) Co., Ltd. Sagawa Express Vietnam Co., Ltd. POLY-SAGAWA LOGISTICS CO., LTD. TIANJIN POLY-SAGAWA TRADING CO., LTD. SHANGHAI POLY-SAGAWA LOGISTICS CO., LTD. SHANGHAI DAZHONG SAGAWA LOGISTICS CO., LTD. SAGAWA SILOX SHANGHAI CO., LTD. SAGAWA SILOX QINGDAO CO., LTD. Sagawa Express Philippines, Inc. Sagawa Express Singapore, Pte. Ltd. PT. Sagawa Express Indonesia Plus 9 other companies (Total: 22 companies)
Other Businesses	Product sales, insurance agent, travel agent, facility maintenance and management, temporary staffing services, maintenance of automobiles, sales of automobiles, manufacture of auto bodies, system sales and maintenance, e-Collect Service, real estate leasing and management	Sagawa Advance Co., Ltd. Sg Motors Co., Ltd. Sg Systems Co., Ltd. *1 Sagawa Financial Co., Ltd. Sg Realty Co., Ltd. Plus 4 other companies (Total: 9 companies)

*1 Sagawa Computer Systems Co., Ltd. was renamed to Sg Systems Co., Ltd. on March 21, 2010.

*2 SILOX SHANGHAI CO., LTD. was renamed to SAGAWA SILOX SHANGHAI CO., LTD. on February 1, 2011.

*3 QINGDAO SILOX CO., LTD. was renamed to SAGAWA SILOX QINGDAO CO., LTD. on February 1, 2011.

The Group business diagram is illustrated below:



3. Management Policy

(1) Basic policy of corporate management of the Company

The SG Holdings Group (the "Group"), with the management philosophy, "With social responsibility and sincerity for customers as our mission, we render customer-centered quality services to contribute to the development of local communities," has endeavored to improve its services and quality by which the customers can enjoy "Security," "Satisfaction" and "Trust."

Looking toward the future, the Group will make its utmost efforts to become a business entity of more value to society by quickly responding to the changing society and customer needs and providing total solutions.

(2) Target management indicators and medium- to long-term management strategies

With the aim of responding to varied customer needs, a fluctuating market environment and rapidly changing management climate, the Group conducts its business based on its management vision created in March 2007 toward the Group's target of looking 10 years ahead: "Each group company builds up its business base, and creates new value." Under the "First Stage Plan" which was the first medium-term management plan for a three-year period from FY 2007 to FY 2009, the Group accomplished favorable results in transportation and delivery efficiency as well as the improvement of business bases under the theme, "Construction of a business base that can continually grow." In FY 2010, the Group commenced a new medium-term management plan called "Second Stage Plan" for the period from FY 2010 to FY 2012. Based on the theme of this management plan, "Expansion of business areas and reinforcement of revenue base," the Group aims to achieve 1,100 billion yen in consolidated revenue and 55 billion yen in consolidated operating income in FY 2012, by further strengthening the revenue base of the Hikyaku Express business of Sagawa Express Co., Ltd., which is the Group's key business, and by concentrating management resources on the Group's priority businesses such as the logistics business, and establishing the second, third, and fourth pillars of the business.

The Group has made clear one of its management policies, "Management for the Stakeholders," based on which our businesses will be promoted to meet the expectations of our various stakeholders such as "customers," "employees," "local communities," "shareholders" and "business partners."

(3) Challenges to be addressed by the Company

In order to achieve the theme, "Expansion of business areas and reinforcement of revenue base" in the "Second Stage Plan," the medium-term management plan for the period from FY 2010 to FY 2012, the Group will focus on the giant leap toward the final stage of the Group's management vision and improvement in corporate value of the Group, by conducting its businesses to achieve the plan, based on the five basic policies listed below:

- ① Strengthen further the revenue base in the Hikyaku Express business.
- ② Accelerate the development of the second, third and fourth pillars of business by concentrating the management resources on the key businesses.
- ③ Respond quickly to the changes in society and customer needs to promote commercialization.
- ④ Expand and foster human resources, and improve the labor environment allowing various kinds of personnel to exert their capabilities.
- ⑤ Improve the social credibility and evaluation, and put into practice activities to win popularity in society.

4. Consolidated Financial Statement

(1) Consolidated Balance Sheet

(Unit: million yen)

	Fiscal 2009 (as of March 20, 2010)	Fiscal 2010 (as of March 20, 2011)
(Assets)		
Current assets		
Cash and cash equivalents	82,790	80,494
Notes and operating accounts receivable	127,811	120,860
Securities for business purposes	2,231	—
Merchandise and finished goods	295	429
Work in process	754	508
Raw materials and supplies	1,068	1,224
Deferred tax assets	13,048	15,730
Other	8,900	9,342
Provision for bad debt	-789	-654
Total current assets	236,111	227,935
Fixed assets		
Tangible assets		
Buildings and structures (net)	66,133	64,004
Vehicles and transportation equipment (net)	8,004	5,585
Land	134,100	149,330
Lease assets (net)	4,605	4,710
Construction in progress	1,582	2,370
Other (net)	10,651	11,212
Total tangible assets	225,077	237,214
Intangible assets		
Computer software	12,120	11,939
Lease assets	1,203	277
Other	10,019	12,071
Total intangible assets	23,343	24,287
Investments and other assets		
Investment securities	3,933	3,616
Deferred tax assets	37,080	27,126
Guarantee money paid	33,129	32,271
Other	4,758	5,060
Provision for bad debt	-2,964	-3,252
Total investments and other assets	75,938	64,823
Total fixed assets	324,359	326,325
Total assets	560,470	554,261

(Unit: million yen)

	Fiscal 2009 (as of March 20, 2010)	Fiscal 2010 (as of March 20, 2011)
(Liabilities)		
Current liabilities		
Trade notes payable and accounts due	47,176	42,262
Short-term debt	27	8
Current portion of long-term loans payable	29,968	24,459
Lease liabilities	1,643	1,632
Accrued income taxes and other	2,541	2,594
Deposit received	32,573	28,768
Provision for bonuses	3,884	2,908
Provision for directors' bonuses	28	37
Other	32,355	35,566
Total current liabilities	150,198	138,237
Long-term liabilities		
Long-term debts	227,920	219,498
Lease liabilities	3,126	2,512
Provision for retirement benefits	46,663	49,082
Provision for directors' retirement benefits	379	379
Other	5,096	4,923
Total long-term liabilities	283,187	276,397
Total liabilities	433,386	414,634
(Net assets)		
Stockholders' equity		
Capital stock	11,383	11,383
Capital reserve	383	383
Retained earnings	115,047	127,976
Total stockholders' equity	126,813	139,742
Differences in valuations and foreign exchange translations, and other		
Differences in valuations of other securities	141	-24
Provision for adjustment of foreign exchange translations	-471	-876
Total of differences in valuations and foreign exchange translations, and other	-329	-900
Minority interest	599	784
Total net assets	127,084	139,626
Total liabilities and net assets	560,470	554,261

(2) Consolidated Profit & Loss Statement

(Unit: million yen)

	Fiscal 2009 〔 March 21, 2009 - March 20, 2010 〕	Fiscal 2010 〔 March 21, 2010 - March 20, 2011 〕
Revenue	888,133	894,346
Cost of sales	827,052	834,069
Total revenue	61,080	60,276
Selling, general and administrative expenses	30,801	29,940
Operating income	30,278	30,335
Non-operating income		
Interest income	103	99
Dividends income	73	77
Equity in earnings of affiliates	27	18
Amortization of negative goodwill	121	65
Other	2,341	2,076
Total non-operating income	2,667	2,337
Other expenses		
Interest paid	5,138	4,869
Other	1,079	916
Total non-operating expenses	6,217	5,785
Ordinary income	26,728	26,887
Extraordinary income		
Profit from sale of fixed assets	574	53
Other	470	323
Total extraordinary income	1,045	376
Extraordinary loss		
Loss on sales of fixed assets	96	54
Loss on retirement of fixed assets	383	518
Impairment loss	742	101
Disaster loss	—	1,291
Amortization of past service liability	7,190	—
Other	1,642	930
Total extraordinary losses	10,056	2,897
Income before income taxes	17,717	24,367
Income taxes-current	2,223	2,753
Income taxes- deferred	5,207	7,361
Total income taxes paid	7,430	10,114
Loss owed to minority owners	7	25
Net income	10,279	14,227

(3) Consolidated Statement of Changes in Stockholders' Equity

(Unit: million yen)

	Fiscal 2009 〔 March 21, 2009 - March 20, 2010 〕	Fiscal 2010 〔 March 21, 2010 - March 20, 2011 〕
Stockholders' equity		
Capital stock		
Balance as of March 20, 2010	11,383	11,383
Changes in fiscal period		
Total changes in fiscal period	—	—
Balance as of March 20, 2011	11,383	11,383
Capital reserve		
Balance as of March 20, 2010	383	383
Changes in fiscal period		
Total changes in fiscal period	—	—
Balance as of March 20, 2011	383	383
Retained earnings		
Balance as of March 20, 2010	105,715	115,047
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	10,279	14,227
Increase in retained earnings due to exclusion from consolidation	29	—
Total changes in fiscal period	9,332	12,928
Balance as of March 20, 2011	115,047	127,976
Total stockholders' equity		
Balance as of March 20, 2010	117,481	126,813
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	10,279	14,227
Increase in retained earnings due to exclusion from consolidation	29	—
Total changes in fiscal period	9,332	12,928
Balance as of March 20, 2011	126,813	139,742
Difference in valuations and foreign exchange translations and other		
Difference in valuations of other securities		
Balance as of March 20, 2010	222	141
Changes in fiscal period		
Changes in account items other than stockholders' equity during fiscal period (net amount)	-81	-166
Total changes in fiscal period	-81	-166
Balance as of March 20, 2011	141	-24
Provision for adjustment of foreign exchange translations		
Balance as of March 20, 2010	-491	-471
Changes in fiscal period		
Changes in account items other than stockholders' equity during fiscal period (net amount)	20	-404
Total changes in fiscal period	20	-404
Balance as of March 20, 2011	-471	-876

(Unit: million yen)

	Fiscal 2009 〔 March 21, 2009 - March 20, 2010 〕	Fiscal 2010 〔 March 21, 2010 - March 20, 2011 〕
Total differences in valuations and foreign exchange translations, and other		
Balance as of March 20, 2010	-268	-329
Changes in fiscal period		
Changes in account items other than stockholders' equity during fiscal period (net amount)	-61	-571
Total changes in fiscal period	-61	-571
Balance as of March 20, 2011	-329	-900
Minority interest		
Balance as of March 20, 2010	770	599
Changes in fiscal period		
Changes in account items other than stockholders' equity during fiscal period (net amount)	-170	184
Total changes in fiscal period	-170	184
Balance as of March 20, 2011	599	784
Total net assets		
Balance as of March 20, 2010	117,983	127,084
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	10,279	14,227
Increase in retained earnings due to exclusion from consolidation	29	—
Changes in account items other than stockholders' equity during fiscal period (net amount)	-231	-386
Total changes in fiscal period	9,100	12,542
Balance as of March 20, 2011	127,084	139,626

(4) Consolidated Cash Flow Statement

(Unit: million yen)

	Fiscal 2009 〔March 21, 2009 - March 20, 2010〕	Fiscal 2010 〔March 21, 2010 - March 20, 2011〕
Cash Flows from operating activities		
Income before income taxes	17,717	24,367
Depreciation and amortization	21,657	18,539
Impairment loss	742	101
Increase/decrease in provision for retirement benefits (In case of decrease, corresponding figure is indicated by “-”)	11,861	2,428
Increase/decrease in provision for bonuses (In case of decrease, corresponding figure is indicated by “-”)	244	-976
Interest and dividends income	-177	-176
Interest paid	5,138	4,869
Loss (gain) on sales and retirement of fixed assets	-94	519
Decrease/increase in notes and accounts receivable-trade (In case of increase, corresponding figure is indicated by “-”)	-7,285	6,685
Increase/decrease in notes and accounts payable-trade (In case of decrease, corresponding figure is indicated by “-”)	1,486	-3,380
Other	5,031	-489
Sub-total	56,322	52,489
Interest and dividends received	108	162
Interest paid	-4,951	-4,869
Payment of corporate and other taxes	-721	-2,681
Total cash flows from operating activities	50,758	45,102
Cash flows from investing activities		
Purchase of securities	-2,231	—
Proceeds from sales of short-term investment securities	—	2,231
Expenditure for purchase/acquisition of tangible assets	-25,820	-24,349
Receipts from sale of tangible assets	1,721	7
Expenditure for purchase/acquisition of intangible assets	-7,436	-8,544
Purchase of investment securities	-2,502	-141
Purchase of investments in subsidiaries resulting in change in scope of consolidation	-580	—
Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation	—	213
Purchase of additional investments in consolidated subsidiaries	-91	-1
Expenditure on taking over business	-149	—
Other	49	585
Total cash flows from investing activities	-37,040	-29,998
Total cash flows from financing activities		
Net Increase/ decrease in short-term debt (In case of decrease, corresponding figure is indicated by “-”)	-9,629	-19
Proceeds from issuing long-term debt	44,196	35,600
Repayment of long-term debt	-34,126	-49,530
Proceeds from sale and leaseback transactions	4,711	—
Repayments of lease liabilities	-3,061	-1,938
Cash dividends paid	-976	-1,298
Dividend payments to minority interest	-79	-8
Other	-143	5
Total cash flows from financing activities	891	-17,189
Differences in cash and cash equivalents as result of foreign exchange translation	25	-211
Increase/ decrease in cash and cash equivalents (In case of decrease, corresponding figure is indicated by “-”)	14,633	-2,297
Outstanding balance of cash and cash equivalents, beginning of fiscal period/year	67,878	82,512
Outstanding balance of cash and cash Equivalents, end of Fiscal period/year	82,512	80,214

(5) Significant Items Relating to the Preparation of Consolidated Financial Statements

Item	Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
1. Scope of consolidation	<p>(1) Number of consolidated subsidiaries: 37 Names of principal consolidated subsidiaries:</p> <p>Sagawa Express Co., Ltd. Sagawa Moving Center Co., Ltd. World Supply Co., Ltd., Sagawa Global Logistics Co., Ltd. Sagawa Logistics Partners Co., Ltd. Sagawa Advance Co., Ltd. Sg Motors Co., Ltd. Sagawa Computer Systems Co., Ltd. Sagawa Financial Co., Ltd. Sg Realty Co., Ltd. Sg Mobile Support Co., Ltd. Sagawa Express (H.K.) Co., Ltd. Sagawa Express Vietnam Co., Ltd</p> <p>Sg Motors Kan-etsu Co., Ltd., SAGAWA SILOX SHANGHAI CO., LTD. and SAGAWA SILOX QINGDAO CO., LTD. have been included in the scope of consolidation since the consolidated fiscal year under review as a result of acquisition of shares, etc. Sagawa Logistics Partners Co., Ltd. has been included in the scope of consolidation since the consolidated fiscal year under review due to an increase in materiality. Galaxy Airlines Co., Ltd. and Sagawa Express International Logistics (Shaanxi) Co., Ltd. were excluded from the scope of consolidation in this consolidated fiscal year due to completion of liquidation. Sagawa Galaxy Motors Co., Ltd. changed its name to Sg Motors Co., Ltd. on March 21, 2009.</p> <p>(2) Name of a non-consolidated subsidiary Sagawa Express Hawaii, Inc. (Reason for exclusion from the scope of consolidation) This is because the size of this non-consolidated subsidiary is small, and the aggregate amount of total assets, revenues, net income (calculated by the equity method) and retained earnings (calculated by the equity method), etc. do not significantly affect the consolidated financial statements.</p>	<p>(1) Number of consolidated subsidiaries: 34 Names of principal consolidated subsidiaries:</p> <p>Sagawa Express Co., Ltd. Sagawa Moving Center Co., Ltd. World Supply Co., Ltd., Sagawa Global Logistics Co., Ltd. Sagawa Logistics Partners Co., Ltd. Sagawa Advance Co., Ltd. Sg Motors Co., Ltd. Sg Systems Co., Ltd. Sagawa Financial Co., Ltd. Sg Realty Co., Ltd. Sagawa Express (H.K.) Co., Ltd. Sagawa Express Vietnam Co., Ltd</p> <p>Shanghai Dazhong Sagawa Logistics Co., Ltd. is included in the scope of consolidation as a result of acquisition of its shares by us, becoming a subsidiary in the consolidated fiscal year under review. Kinki Jidosha Unso Co., Ltd., CRM Co., Ltd., Iwamacho Kosan Co., Ltd. and Sagawa Express Group Cooperative Association were excluded from the scope of consolidation in this consolidated fiscal year due to completion of liquidation. Sagawa Computer Systems Co., Ltd. was renamed to Sg Systems Co., Ltd. on March 21, 2010.</p> <p>(2) Name of a non-consolidated subsidiary Sagawa Express Hawaii, Inc. (Reason for exclusion from the scope of consolidation) Same as at left.</p>

Item	Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
2. Application of the equity method	<p>(1) Number of affiliates subject to the equity methods: 2 Names of affiliates subject to the equity methods: Beijing Sumisho-Sagawa Logistics Co., Ltd. Shanghai Dazhong Sagawa Logistics Co., Ltd. SC Logis Co., Ltd. has been excluded from the scope of the equity method due to partial sale of shares held by us.</p> <p>(2) Name of non-consolidated affiliates not subject to the equity method: Sagawa Express Hawaii, Inc. (Reasons for not applying the equity method) Even if the equity method were applied to this company, our share in its net profit, earned surplus, etc. would have a minimal, and not overall immaterial, impact on our consolidated financial statements.</p> <p>(3) Special remarks regarding the procedures for application of equity method: When applying the equity method to affiliates which close their books on a date other than the consolidated closing, we used the financial statements which were prepared based on their fiscal years.</p>	<p>(1) Number of affiliates subject to the equity methods: - Beijing Sumisho-Sagawa Logistics Co., Ltd., which had been included in the scope of the equity method up to FY 2009, was excluded from the scope of the equity method in this consolidated fiscal year due to completion of liquidation. Shanghai Dazhong Sagawa Logistics Co., Ltd. was excluded from the scope of the equity method as a result of becoming a consolidated subsidiary of the Company, which acquired additional shares therein during the consolidated fiscal year under review.</p> <p>(2) Name of non-consolidated affiliates not subject to the equity method: Sagawa Express Hawaii, Inc. (Reasons for not applying the equity method) Same as at left.</p>
3. Fiscal years of consolidated subsidiaries	<p>Among our consolidated overseas subsidiaries, 19 companies including Sagawa Express (H.K.) Co., Ltd. close their books on December 31. When preparing our consolidated financial statement, we used their financial statements that were made based on their fiscal years ending on such date, and made adjustments necessary for consolidation if there were material transactions during the period between such closing date and the closing date of consolidated accounts.</p>	<p>Among our consolidated overseas subsidiaries, 20 companies including Sagawa Express (H.K.) Co., Ltd. close their books on December 31. When preparing our consolidated financial statement, we used their financial statements that were made based on their fiscal years ending on such date, and made adjustments necessary for consolidation if there were material transactions during the period between such closing date and the closing date of consolidated accounts.</p>

Item	Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
	<p>(c) Lease assets</p> <p>Lease assets related to finance lease transactions with title transfer: Depreciated by the same method as the depreciation method applied to the fixed assets held by the Company.</p> <p>Lease assets related to finance lease transactions without title transfer: Depreciated by the straight-line method, with the lease period counted as their useful lives and no residual value.</p> <p>Finance lease transactions without title transfer (of which the starting dates of lease transaction are prior to the beginning of the first consolidated fiscal year to which the Accounting Standard No. 13 “Accounting Standard Concerning Lease Transactions” were applied) are accounted for as operating leases.</p>	<p>(c) Lease assets</p> <p>Lease assets related to finance lease transactions with title transfer: Same as at left.</p> <p>Lease assets related to finance lease transactions without title transfer: Same as at left.</p>
(3) Reporting standards for important allowances	<p>(a) Allowance for bad debt</p> <p>The Company makes this allowance for losses arising from bad debts. For normal debts, the amount of the allowance is determined using past default rates. In the case of specific debts that are considered to be at risk of souring, the amount of the allowance is the amount that is deemed unlikely to be recovered following an assessment of the individual debt concerned.</p> <p>(b) Provision for bonus</p> <p>The Company makes this allowance for employees’ bonus payments based on estimated bonus to be paid in this consolidated fiscal year.</p> <p>(c) Provision for directors’ bonus</p> <p>The Company makes this allowance for directors’ bonus payments based on estimated bonus to be paid in this consolidated fiscal year.</p>	<p>(a) Allowance for bad debt</p> <p>Same as at left.</p> <p>(b) Provision for bonus</p> <p>Same as at left.</p> <p>(c) Provision for directors’ bonus</p> <p>Same as at left.</p>

Item	Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
	<p>(d) Provision for retirement benefits The Company makes this allowance for payment of retirement benefits for employees based on the estimated amount of retirement benefit liabilities and pension assets as of the end of this consolidated fiscal year. Actuarial losses have been recognized evenly over eight years (a period not exceeding the expected average remaining period of employment of the employees) following the respective consolidated fiscal years when such losses are identified. Past service liability is recorded as a cost when recognized. (Additional information) The Company and some consolidated domestic subsidiaries changed their retirement benefit programs on March 1, 2010 from the proportional compensation method (fixed and proportional) to the cumulative proportional compensation method (point system). Past service liability arising from this change amounted to 7,190 million yen, which was recorded as cost and included in extraordinary loss for this consolidated fiscal year.</p>	<p>(d) Provision for retirement benefits Same as at left.</p>
	<p>(e) Provision for directors' retirement benefits The Company makes allowance for the payment of directors' retirement benefits in the amount deemed necessary at the end of the consolidated fiscal year in accordance with the Company's internal rules. The Company abolished directors' retirement benefits in June 2006, and no allowance for this benefit is recorded thereafter.</p>	<p>(e) Provision for directors' retirement benefits Same as at left.</p>
(4) Accounting for important hedging activities	<p>(a) Accounting for hedging activities Deferred hedge accounting is adopted. Interest-rate swaps that meet certain conditions are accounted for according to exceptional treatments, while currency swaps that meet condition of appropriation are accounted for according to such appropriation treatment.</p> <p>(b) Hedging instruments and items hedged Hedging instruments: Interest-rate swaps and currency swaps agreements Items hedged: Interest on loans, accounts payable in foreign currencies</p>	<p>(a) Accounting for hedging activities Same as at left.</p> <p>(b) Hedging instruments and items hedged Hedging instruments: Same as at left Items hedged: Same as at left.</p>

Item	Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
	<p>(c) Hedging policy The Company enters into derivative contracts in order to hedge against the risk of fluctuations in interest rates and currency exchange rates in the amount not exceeding the accounts payable relating thereto.</p> <p>(d) Evaluation of the efficacy of hedging activities The performance of the hedging instruments and the items hedged is compared using their total amount of fluctuations in the market, based on which the efficacy is evaluated. However, evaluation of the efficacy of the interest-rate swaps subject to the specific treatment is omitted.</p>	<p>(c) Hedging policy Same as at left.</p> <p>(d) Evaluation of the efficacy of hedging activities Same as at left</p>
(5) Other significant accounting policy for the preparation of consolidated financial statements	<p>(a) Treatment of consumption tax Consumption tax is treated outside of the financial statements.</p> <p>(b) Application of consolidated taxation system The company applies the consolidated taxation system.</p> <p>(c) Accounting treatment of investments in an anonymous association The Group's investments in an anonymous association for business purposes are presented under "Securities for business purposes" as capital contributions to investment limited partnerships and other similar associations (which is deemed as securities in Article 2, Paragraph 2 of the Financial Instruments and Exchange Act). The Company's share in profit and loss (net) arising from business activities of such anonymous association is presented in "Operating profit and loss", and the same amount is added or deducted from "Securities for business purposes." Refund of capital contributions from such association is deducted from "Securities for business purposes."</p>	<p>(a) Treatment of consumption tax Same as at left</p> <p>(b) Application of consolidated taxation system Same as at left</p>
5. Appraisal of assets and liabilities of consolidated subsidiaries	The market value method applies to the appraisal of assets and liabilities of consolidated subsidiaries.	Same as at left
6. Amortization of goodwill and negative goodwill	Goodwill and negative goodwill are amortized in equal installments over the five-year period. However, those goodwill and negative goodwill which are fairly immaterial are amortized in full in the consolidated fiscal year in which they arise.	Same as at left
7. Definitions of cash used in the consolidated cash flow statements	Cash and cash equivalents include cash at hand, highly liquid deposits at banks and short-term investments with negligible risk of fluctuation in value and maturities of less than three months.	Same as at left

(6) Changes in Significant Items Relating to the Preparation of Consolidated Financial Statements

Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
<p>(The accounting standard for measurement of inventories) The Company adopts the “Accounting Standard for Measurement of Inventories” (ASBJ Statement No. 9, announced on July 5, 2006) from this consolidated fiscal year. There is no impact of this change on profit and loss.</p> <p>(Application of the accounting standard for lease transactions) Finance lease transactions without title transfer were formerly accounted for as operating leases. However, the Company adopts the “Accounting Standard for Lease Transactions” (issued by the Accounting Standards Board of Japan on June 17, 1993, revised on March 30, 2007, ASBJ Statement No. 13) and the “Guidance on Accounting Standard for Lease Transactions (issued by the Accounting System Committee of JICPA on January 18, 1994, revised on March 30, 2007, ASBJ Guidance No. 16) from this consolidated fiscal year and capitalizes all finance lease transactions. The impact of this change on profit and loss is immaterial.</p> <p>(The practical solution on unification of accounting policies applied to overseas subsidiaries for consolidated financial statements) The “Practical Solution on Unification of Accounting Policies Applied to Overseas Subsidiaries for Consolidated Financial Statements” (ASBJ Practical Issues Task Force No. 18, May 17, 2006) has been applied from this consolidated fiscal year, and necessary adjustments were made for consolidated accounting. There is no impact of this change on profit and loss.</p>	<p>(Application of the accounting standard for business combinations, etc.) The Company applies “Accounting Standard for Business Combinations” (ASBJ Statement No. 21, issued on December 26, 2008), the “Financial Accounting Standard for Consolidated Financial Statements” (ASBJ Statement No. 22, issued on December 26, 2008), and “Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures” (ASBJ Guidance No. 10, issued on December 26, 2008) to business combinations, etc. implemented on or after April 1, 2010</p> <p>(Application of the accounting standard for retirement benefits) The Company applies “Partial Amendment (No. 3) to the ‘Accounting Standard for Retirement Benefits’ ” (ASBJ Statement No. 19, issued on July 31, 2008) from the consolidated fiscal year under review. There is no impact of this change on profit and loss.</p>

[Changes in presentation]

Fiscal 2009 (March 21, 2009 -) (March 20, 2010)	Fiscal 2010 (March 21, 2010 -) (March 20, 2011)
<p>(Consolidated Balance Sheet)</p> <p>As a result of the application of “Cabinet Office Ordinance Regarding Partial Amendment to the Regulations Concerning the Terminology, Forms, and Preparation Methods of Financial Statements” (Cabinet Office Ordinance No. 50, August 7, 2008), “Inventories” as stated up to the previous consolidated fiscal year has been divided into “Merchandise and finished goods,” “Work in progress” and “Raw materials and supplies,” and are presented as such from this consolidated fiscal year. “Merchandise and finished goods,” “Work in progress” and “Raw materials and supplies,” which were included in “Inventories” as of the end of the previous consolidated fiscal year were 312 million yen, 259 million yen and 1,208 million yen, respectively.</p>	

Segment Information

(Segment Information by Business Type)

Previous Fiscal Year (March 21, 2009-March 20, 2010)

(million yen)

	Delivery Businesses	Logistics Businesses	Other Businesses	Total	Balance of Offsetting or Entire Group Account	On Consolidated Basis
Revenue						
(1) Revenue from Customers Outside Group	775,293	51,968	60,871	888,133	—	888,133
(2) Revenue from Internal Transactions Between Different Segments/Transfer of Balances Between Different Segments	56,074	21,636	46,631	124,342	(124,342)	—
Total	831,367	73,604	107,502	1,012,475	(124,342)	888,133
Operating Expenses	808,473	70,437	104,139	983,050	(125,196)	857,854
Operating Income	22,893	3,167	3,363	29,424	854	30,278

Fiscal 2010 (March 21, 2010-March 20, 2011)

(million yen)

	Delivery Businesses	Logistics Businesses	Other Businesses	Total	Balance of Offsetting or Entire Group Account	On Consolidated Basis
Revenue						
(1) Revenue from Customers Outside Group	780,928	50,018	63,399	894,346	—	894,346
(2) Revenue from Internal Transactions Between Different Segments/Transfer of Balances Between Different Segments	58,006	8,705	58,152	124,865	(124,865)	—
Total	838,934	58,724	121,552	1,019,211	(124,865)	894,346
Operating Expenses	813,367	57,215	118,860	989,443	(125,433)	864,010
Operating Income	25,566	1,509	2,691	29,767	568	30,335

(Notes) 1. Business Type Categorization Method

The Company categorized the Group's business types by considering the content of products and services provided as part of individual operations, and similarities of related markets.

2. Major Products by Business Type

Business Segment	Major Products
Delivery Businesses	Hikyaku Express, Hikyaku Cool Express, Hikyaku Mail Express, Hikyaku Air Express, etc., Moving transportation, Route delivery service, Charter transportation, Installation transportation, Art transportation Collective delivery services, Food delivery service
Logistics Businesses	Lump-sum acceptance of orders for logistics services, Development of logistics systems, Control and management of inventory and orders placed and received Management of distribution centers, Warehousing, Transportation using public transport, sgx, International air and marine transportation services
Other Businesses	Product sales, insurance agent, travel agent, facility maintenance and management, temporary staffing services, maintenance of automobiles, sales of automobiles, manufacture of auto bodies, system sales and maintenance, e-Collect Service, real estate leasing and management

5. Non-Consolidated Financial Statements

(1) Non-Consolidated Balance Sheet

(Unit: million yen)

	FY 2009 (as of March 20, 2010)	FY 2010 (as of March 20, 2011)
(Assets)		
Current assets		
Cash and deposits	43,012	45,206
Prepaid expenses	5	4
Deferred tax assets	33	80
Short-term loans receivable	7,951	9,128
Current portion of long-term loans receivable	3,600	5,703
Income taxes receivable	666	1,063
Other	2,266	2,043
Total current assets	57,535	63,231
Fixed assets		
Tangible assets		
Buildings (net)	5	5
Vehicles and transportation Equipment (net)	0	0
Tools, furniture and fixtures (net)	0	1
Total tangible assets	7	7
Intangible assets		
Trademark rights	20	18
Software	12	6
Total intangible assets	32	25
Investments and other assets		
Investment securities	2,344	2,711
Stocks of subsidiaries and affiliates	182,185	182,185
Long-term loans receivable	113,500	132,581
Long-term prepaid expenses	4	5
Deferred tax assets	77	92
Other	117	132
Total Investments and other assets	298,229	317,708
Total fixed assets	298,268	317,740
Total assets	355,803	380,971

(Unit: million yen)

	FY 2009 (as of March 20, 2010)	FY 2010 (as of March 20, 2011)
(Liabilities)		
Current liabilities		
Short-term debt	10,156	10,031
Current portion of long-term loans payable	13,178	17,854
Accounts payable	174	1,794
Accrued expenses	330	409
Accrued income taxes and other	44	47
Provision for bonuses	6	7
Other	7	17
Total current liabilities	23,897	30,163
Long-term liabilities		
Long-term debts	177,064	192,448
Provision for retirement benefits	16	19
Total long-term liabilities	177,080	192,467
Total liabilities	200,978	222,630
(Net assets)		
Stockholders' equity		
Capital stock	11,383	11,383
Capital reserve		
Legal capital surplus	108,589	108,589
Total capital reserve	108,589	108,589
Retained earnings		
Other retained earnings		
General reserve	20,000	20,000
Retained earnings brought forward	14,948	18,574
Total retained earnings	34,948	38,574
Total stockholders' equity	154,920	158,546
Differences in valuations and foreign exchange translations, and other		
Differences in valuations of other securities	-95	-205
Total differences in valuations and foreign exchange translations, and other	-95	-205
Total net assets	154,824	158,341
Total liabilities and net assets	355,803	380,971

(2) Non-Consolidated Profit & Loss Statement

(Unit: million yen)

	Fiscal 2009 (March 21, 2009 - March 20, 2010)	Fiscal 2010 (March 21, 2010 - March 20, 2011)
Revenue	8,145	10,695
Cost of sales	3,942	4,226
Total revenue	4,203	6,469
Selling, general and administrative expenses	1,542	1,737
Operating income	2,661	4,732
Non-operating income		
Interest income	19	18
Dividend income	40	50
Miscellaneous income	24	8
Total non-operating Income	84	77
Ordinary income	2,745	4,809
Extraordinary loss		
Other	2	—
Total extraordinary loss	2	—
Income before income taxes	2,742	4,809
Income taxes – current	-1,943	-95
Income taxes – deferred	1,738	-19
Total income taxes paid	-205	-114
Net income	2,948	4,924

(3) Non-Consolidated Statement of Changes in Stockholders' Equity (Unit: million yen)

	Fiscal 2009 〔 March 21, 2009 - March 20, 2010 〕	Fiscal 2010 〔 March 21, 2010 - March 20, 2011 〕
Stockholders' Equity		
Capital stock		
Balance as of March 20, 2010	11,383	11,383
Changes in fiscal period		
Total changes in fiscal period	—	—
Balance as of March 20, 2011	11,383	11,383
Capital reserve		
Legal capital surplus		
Balance as of March 20, 2010	108,589	108,589
Changes in fiscal period		
Total changes in fiscal period	—	—
Balance as of March 20, 2011	108,589	108,589
Total capital reserve		
Balance as of March 20, 2010	108,589	108,589
Changes in fiscal period		
Total changes in fiscal period	—	—
Balance as of March 20, 2011	108,589	108,589
Retained earnings		
Other retained earnings		
General reserve		
Balance as of March 20, 2010	20,000	20,000
Changes in fiscal period		
Total changes in fiscal period	—	—
Balance as of March 20, 2011	20,000	20,000
Retained earnings brought forward		
Balance as of March 20, 2010	12,976	14,948
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	2,948	4,924
Total changes in fiscal period	1,971	3,626
Balance as of March 20, 2011	14,948	18,574
Total retained earnings		
Balance as of March 20, 2010	32,976	34,948
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	2,948	4,924
Total changes in fiscal period	1,971	3,626
Balance as of March 20, 2011	34,948	38,574
Total stockholders' equity		
Balance as of March 20, 2010	152,949	154,920
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	2,948	4,924
Total changes in fiscal period	1,971	3,626
Balance as of March 20, 2011	154,920	158,546

(Unit: million yen)

	Fiscal 2009 〔 March 21, 2009 - March 20, 2010 〕	Fiscal 2010 〔 March 21, 2010 - March 20, 2011 〕
Difference in valuations and foreign exchange translations and other		
Difference in valuations of other securities		
Balance as of March 20, 2010	—	-95
Changes in fiscal period		
Changes in account items other than stockholders' equity during fiscal period (net amount)	-95	-109
Total changes in fiscal period	-95	-109
Balance as of March 20, 2011	-95	-205
Total differences in valuations and foreign exchange translations, and other		
Balance as of March 20, 2010	—	-95
Changes in fiscal period		
Changes in account items other than stockholders' equity during fiscal period (net amount)	-95	-109
Total changes in fiscal period	-95	-109
Balance as of March 20, 2011	-95	-205
Total net assets		
Balance as of March 20, 2010	152,949	154,824
Changes in fiscal period		
Dividend paid from retained earnings	-976	-1,298
Net income	2,948	4,924
Changes in account items other than stockholders' equity during fiscal period (net amount)	-95	-109
Total changes in fiscal period	1,875	3,516
Balance as of March 20, 2011	154,824	158,341